

Appendix 2: Corporate Risk Register 2015/16, Q1 (Summary)

IMPACT	High	3. Lack of robust financial analysis in capital investment proposals	1. Loss of performance/ Staff not engaged/ motivated 2. Insufficient plans for financial sustainability of properties 6. Medium term financial plan not in place	8. Commercial skills not available to diversify income streams 9. Commercial programme not in place 10. MFF (MoorLIFE 2020) bid
	Medium		4. Delivery fails to increase ownership and understanding in communities 7. Ineffective communication of corporate direction externally	
	Low	5. Failure to commit, and plan, to replace ICT infrastructure to underpin Corporate Strategy		
		Low	Medium	High
LIKELIHOOD				

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Corporate Risk Register: list of risks

1. Loss of performance/ delivery in a time of uncertainty as a result of staff not being engaged and motivated
2. Insufficient plans in place to realise financial sustainability of our properties in future years (updated risk from 2014/15)
3. Failure to ensure robust financial analysis and financial objectives in the assessment of significant capital investment proposals (carried over from 2014/15)
4. Failure to deliver in a way that we increase ownership and understanding of our policies among communities
5. Failure to commit, and plan, to replace our ICT infrastructure in 2015/16 to underpin our corporate strategy (updated risk from 2014/15):
Q1 REMOVE FROM REGISTER
6. Failure to have a medium term financial plan in place 2015-19 (updated risk for 2014/15)
7. Failure to effectively communicate our corporate direction to external audiences
8. Failure to have the appropriate commercial skills to help us diversify income streams (updated risk from 2014/15)
9. Failure to have a clear, effective and well planned commercial programme in place (updated from 2014/15 register)
10. Moors for the Future (Moorlife 2020) failure of:
 - a) the Authority providing an increased level of support to MFF
 - b) partners contributing sufficiently
 - c) delivering against the project objectives.

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Corp . Obj	Risk Description	Existing controls	Risk before mitigation	Additional mitigating action	Risk rating with mitigating action LxI (expressed as Green, Amber or Red)					Timeframe of action	Lead office r	How monitor/ indicator	Quarterly update	
						Star t	Q1	Q 2	Q 3					Q 4
C4	5. Failure to commit, and plan, to replace our ICT infrastructure in 2015/16 to underpin our corporate strategy (updated risk from 2014/15 – risk 5)	Information Management Strategy developed	Likelihood : Low Impact: High	Business case preparation for ARP report	Impact	High	Low				July '15 ARP. Implementation by Mar '16	RMM	RMT ARP Quarterly monitoring	RMT and ARP approval of business case for moving to an 'infrastructure as a service' model as part of the renewal of the core IT infrastructure · REMOVE RISK FROM REGISTER
					Likelihood	Low	Low							
					Rating	AMBER	GREEN							

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						Start	Q1	Q2	Q3					Q4
S1	8. Failure to have the appropriate commercial skills to help us diversify income streams (updated risk from 2014/15 – risk 6)	Financial planning work	Likelihood: High Impact: High	a) Develop the design of the organisation around our strategy.	Impact	High	High				Sept '15	SF	RMT Quarterly monitoring Authority	Formal consultation on the structure of the leadership of the Authority has started.
					Likelihood	High	High							
					Rating	RED	RED							

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						Start	Q1	Q2	Q3					Q4
S1	9. Failure to have a clear, effective and well planned commercial programme in place (updated from 2014/15 register – risk 10)	Enterprise + Board	Likelihood: High Impact: High	a) Review pilot activities and projects to date	Impact	High	High				a) July '15	SF	SMT Quarterly monitoring	Giving Strategy and plans and ambitions for Trails, Visitor Centres and Millers Dale being discussed at SMT for December Authority.
				b) Prepare a programme approach to deliver against corporate indicators/targets	Likelihood	High	High				b) Sept '15			
					Rating	RED	RED							

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						Start	Q1	Q2	Q3	Q4				
S2	10. Moors for the Future (Moorlife 2020) failure of: a) the Authority providing an increased level of support to MFF b) partners contributing sufficiently c) delivering against the project objectives.	MFF business plan in place. RMT risk assessment.	Likelihood: High Impact: High	Programme and project planning of activity for timely decision making	Impact	High	High				a) Dec '15 b) ongoing c) ongoing	JC	RMT/ SMT Strategic Management Group (MFF) Quarterly monitoring	Decision from EU Life still awaited. Addressing implications of delayed decision on staff contracts. Initiating conversations with partners regarding their contribution.
					Likelihood	High	High							
					Rating	RED	RED							